Enterprise solutions have emerged as promising tools for integrating and extending business processes across business functions. Supplying a clear and comprehensive introduction to the field, this book provides a detailed description of enterprise information integration—from the development of enterprise systems to extended enterprise information integration in supply chain environments. Enterprise Integration and Information Architecture: A Systems Perspective on Industrial Information Integration explains how to improve industrial information integration through the application of a systems approach. Describing how systems science is impacting current research in industrial information integration, it covers enterprise architecture, information architecture for enterprises, business process/work flow modeling, and enterprise information integration. Covering the emergence, growth, and extension of integrated enterprise systems, the book provides you with various perspectives of modern enterprise solutions. It introduces the critical concepts of ERP, industry-oriented enterprise resource planning, and entire resource planning. It also provides guidance on how to transition from extended enterprise integration in a supply chain environment to systems-based enterprise architecture, enterprise modeling, and enterprise modeling in a supply chain environment. The book proposes a new information architecture for enterprise and supply chain management. It presents modeling and integration information flows for enterprise information integration, together with the Internet of Things (IoT). It also explores the theory and methods of industrial information integration including integration approaches and enterprise application integration. Complete with numerous examples of extended enterprise integration in actual supply chain environments, the book illustrates the critical issues that arise in professional practice and also explores emerging trends in enterprise integration.
and its information architecture

**Enterprise Architecture Function**

An up-to-date and comprehensive overview of information and database systems design and implementation. The book provides an accessible presentation and explanation of technical architecture for systems complying with TOGAF standards, the accepted international framework. Covering nearly the full spectrum of architectural concern, the authors also illustrate and concretize the notion of traceability from business goals, strategy through to technical architecture, providing the reader with a holistic and commanding view. The work has two mutually supportive foci. First, information technology technical architecture, the in-depth, illustrative and contemporary treatment of which comprises the core and majority of the book; and secondly, a strategic and business context.

**Mastering Archimate Edition III**

This IBM® Redbooks® publication explains how to combine business process management (BPM) and Enterprise Architecture (EA) for better business outcomes. This book provides a unique synergistic approach to BPM and EA, based on a firm understanding of the life cycles of the enterprise and the establishment of appropriate collaboration and governance processes. When carried out together, BPM provides the business context, understanding, and metrics, and EA provides the discipline to translate business vision and strategy into architectural change. Both are needed for sustainable continuous improvement. This book provides thought leadership and direction on the topic of BPM and EA synergies. Although technical in nature, it is not a typical IBM Redbooks publication. The book provides guidance and direction on how to collaborate effectively across tribal boundaries rather than technical details about IBM software products. The primary audience for this book is
leaders and architects who need to understand how to effectively combine BPM and EA to drive, as a key differentiator, continuous improvement and transformational change with enterprise scope.

**IT Architecture For Dummies**

"Enterprise Architecture - the Eight Fundamental Factors" is an invaluable guide providing practical advice, examples and case studies that show how successful enterprise architects make a real difference. The fundamental factors described here are true for all enterprise architecture (EA) approaches. You will find them in The Open Group Architecture Framework (TOGAF), the Zachman Framework, and in every other EA methodology or framework. The book provides a combined, integrated EA approach. It shows exactly how these factors are used in practice, and it demonstrates this with details drawn from a wide-range of typical EA initiatives. The first edition was published in 2003 under the title "Information First."

**An Introduction to Holistic Enterprise Architecture**

Uses case studies to explain the concept of enterprise architecture, and how to develop an enterprise architecture management plan in your organisation.

**Enterprise Architecture at Work**

A solid introduction to the practices, plans, and skills required for developing a smart system architecture. Information architecture combines IT skills with business skills in order to align the IT structure of an organization with the mission, goals, and objectives of its business. This friendly introduction to IT architecture walks you through the myriad issues and complex decisions that many organizations face when setting up IT systems to work in sync with business procedures. Veteran IT
professional and author Kirk Hausman explains the business value behind IT architecture and provides you with an action plan for implementing IT architecture procedures in an organization. You'll explore the many challenges that organizations face as they attempt to use technology to enhance their business's productivity so that you can gain a solid understanding of the elements that are required to plan and create an architecture that meets specific business goals. Defines IT architecture as a blend of IT skills and business skills that focuses on business optimization, business architecture, performance management, and organizational structure. Uncovers and examines every topic within IT architecture including network, system, data, services, application, and more. Addresses the challenges that organizations face when attempting to use information technology to enable profitability and business continuity. While companies look to technology more than ever to enhance productivity, you should look to IT Architecture For Dummies for guidance in this field.

**Enterprise Business Architecture**

Architectures for Enterprise Integration describes the latest methods to guide enterprises and consultants, managers and technical personnel through a complete life-cycle of enterprise development. This book is based on the findings of the IFIP/IFAC Task Force and presents the state-of-the-art in enterprise architecture. This book is essential reading for all practising engineers and researchers in manufacturing and engineering management with special interest for those involved in CIM and Enterprise Modelling and Integration.

**Enterprise Architecture As Strategy**

Enterprises, from small to large, evolve continuously. As a result, their structures are transformed and extended continuously. Without some means of control, such changes are bound to lead to an overly complex,
uncoordinated and heterogeneous environment that is hard to manage and hard to adapt to future changes. Enterprise architecture principles provide a means to direct transformations of enterprises. As a consequence, architecture principles should be seen as the cornerstones of any architecture. In this book, Greefhorst and Proper focus on the role of architecture principles. They provide both a theoretical and a practical perspective on architecture principles. The theoretical perspective involves a brief survey of the general concept of principle as well as an analysis of different flavors of principles. Architecture principles are regarded as a specific class of normative principles that direct the design of an enterprise, from the definition of its business to its supporting IT. The practical perspective on architecture principles is concerned with an approach to the formulation of architecture principles, as well as their actual use in organizations. To illustrate their use in practice, several real-life cases are discussed, an application of architecture principles in TOGAF is included, and a catalogue of example architecture principles is provided. With this broad coverage, the authors target students and researchers specializing in enterprise architecture or business information systems, as well as practitioners who want to understand the foundations underlying their practical daily work.

An Introduction to Peaf

This book presents a comprehensive overview of enterprise architecture management with a specific focus on the business aspects. While recent approaches to enterprise architecture management have dealt mainly with aspects of information technology, this book covers all areas of business architecture from business motivation and models to business execution. The book provides examples of how architectural thinking can be applied in these areas, thus combining different perspectives into a consistent whole. In-depth experiences from end-user organizations help readers to
understand the abstract concepts of business architecture management and to form blueprints for their own professional approach. Business architecture professionals, researchers, and others working in the field of strategic business management will benefit from this comprehensive volume and its hands-on examples of successful business architecture management practices.

**An Introduction to Enterprise Architecture**

Based on an extensive study of the actual industry best practices, this book provides a systematic conceptual description of an EA practice and offers practically actionable answers to the key questions related to enterprise architecture.

**Lightweight Enterprise Architectures**

This reference provides a practical introduction to PEAF (pragmatic enterprise architecture framework) and its use in enterprise-architecture practice for those who want to explore how to get an enterprise on track with EA.

**An Introduction to Enterprise Architecture**

Driven by the need and desire to reduce costs, organizations are faced with a set of decisions that require analytical scrutiny. Enterprise Architecture A to Z: Frameworks, Business Process Modeling, SOA, and Infrastructure Technology examines cost-saving trends in architecture planning, administration, and management. To establish a framework for discussion, this book begins by evaluating the role of Enterprise Architecture Planning and Service-Oriented Architecture (SOA) modeling. It provides an extensive review of the most widely deployed architecture framework models. In particular, the book discusses The Open Group Architecture Framework (TOGAF) and the Zachman Architectural Framework (ZAF) in detail, as well as formal architecture
standards and all four layers of these models: the business architecture, the information architecture, the solution architecture, and the technology architecture. The first part of the text focuses on the upper layers of the architecture framework, while the second part focuses on the technology architecture. In this second section, the author presents an assessment of storage technologies and networking and addresses regulatory and security issues. Additional coverage includes high-speed communication mechanisms such as Ethernet, WAN and Internet communication technologies, broadband communications, and chargeback models.

Daniel Minoli has written a number of columns and books on the high-tech industry and has many years of technical hands-on and managerial experience at top financial companies and telecom/networking providers. He brings a wealth of knowledge and practical experience to these pages. By reviewing the strategies in this book, CIOs, CTOs, and senior managers are empowered by a set of progressive approaches to designing state-of-the-art IT data centers.

**Architecture Principles**

Based on an extensive research project done by the author in the United States, Britain, Germany, France, Switzerland, Sweden, and Austria from December 1999 to June 2001, Enterprise Architecture and New Generation Information Systems focuses on four main themes: Next Generation Information Technology The Likely Technologies

**Enterprise Architecture at Work**

This is the first book that addresses all three main activities in improving business and technology decisions: the planning, design and assessment of enterprise architectures (EAs). Emphasis is on medium and large-size organizations in the private sector (such as banks, airlines and auto industries) and the public
sector (such as federal agencies, local government organizations and military services in the Department of Defense). The book addresses the challenges faced by EA builders through an organized presentation of the issues and a step-by-step approach. The material is based on real-life EA project experience and lessons learned over a decade working in multiple-contractor, multiple-discipline teams, and multiple-agency environments.

**Strategic Enterprise Architecture Management**

This book fills a gap between high-level overview texts that are often too general and low-level detail oriented technical handbooks that lose sight the "big picture". This book discusses SOA from the low-level perspective of middleware, various XML-based technologies, and basic service design. It also examines broader implications of SOA, particularly where it intersects with business process management and process modeling. Concrete overviews will be provided of the methodologies in those fields, so that students will have a hands-on grasp of how they may be used in the context of SOA.

**Business Architecture Management**

Modeling Enterprise Architecture with TOGAF explains everything you need to know to effectively model enterprise architecture with The Open Group Architecture Framework (TOGAF), the leading EA standard. This solution-focused reference presents key techniques and illustrative examples to help you model enterprise architecture. This book describes the TOGAF standard and its structure, from the architecture transformation method to governance, and presents enterprise architecture modeling practices with plenty of examples of TOGAF deliverables in the context of a case study. Although widespread and growing quickly, enterprise architecture is delicate to manage across all its dimensions. Focusing on the architecture transformation...
method, TOGAF provides a wide framework, which covers the repository, governance, and a set of recognized best practices. The examples featured in this book were realized using the open source Modelio tool, which includes extensions for TOGAF. Includes intuitive summaries of the complex TOGAF standard to let you effectively model enterprise architecture. Uses practical examples to illustrate ways to adapt TOGAF to the needs of your enterprise. Provides model examples with Modelio, a free modeling tool, letting you exercise TOGAF modeling immediately using a dedicated tool. Combines existing modeling standards with TOGAF.

**An Introduction to Enterprise Architecture**

Enterprise Architecture (EA) is an essential part of the fabric of a business; however, EA also transcends and transforms technology and moves it into the business space. Therefore, EA needs to be discussed in an integrated, holistic, and comprehensive manner. Only such an integrated approach to EA can provide the foundation for a transformation that readies the business for the myriad enterprise-wide challenges it will face. Highly disruptive technologies such as Big Data, Machine Learning, and Mobile and Cloud Computing require a fine balance between their business and technical aspects as an organization moves forward with its digital transformation. This book focuses on preparing all organizations - large and small - and those wishing to move into them for the impact of leveraging these emerging, disruptive, and innovative technologies within the EA framework.

**Enterprise Systems Architecture**

Enterprise Architecture is the discipline of managing the complexities of the Business-IT landscape. It has been around since the 1980's, when for the first time computers were connected in networks, and the already serious (and unsolved) problem of the complexity of
computer programs for relatively simple business needs turned into the huge problem of large networks of them in complex business landscapes. In spite of many 'best practices' and 'frameworks' that have been introduced, Enterprise Architecture is not a great success. After thirty years, we still have the same problems. Chaos is still everywhere. Projects still fail far too often. In this book, (hidden) assumptions behind the existing approaches to enterprise architecture are challenged, and a more realistic perspective that helps us battle the complexities and unpredictabilities of today's Business-IT landscapes is described. Practical suggestions about enterprise architecture governance and products, based on real-world experience with the described approach, complete the book. From general management to IT professionals, everyone who is confronted with the problem of managing Business-IT landscapes can profit from the insights this book offers. No specialist prior knowledge is required. Gerben Wierda is author of Mastering ArchiMate, and was, amongst other things, Lead Architect of the Judiciary in The Netherlands, Lead Architect of APG Asset Management, and is now Team Coordinator Architecture & Design at APG. He holds an M.Sc in Physics from the University of Groningen and an MBA from RSM Erasmus, Rotterdam.

**Sustainable Enterprise Architecture**

Written by an industry expert with over 20 years of experience, this bite-sized book will quickly introduce you to the concepts, terminology and management of Enterprise Architecture Modelling projects. It describes how to go about documenting processes, systems, people, locations, equipment, controls, risks and opportunities so that you have a reference of what makes the organization tick. There is also a chapter on how not to do it. This is generally considered a very dry subject guaranteed to cure insomnia, demonstrated by the fact that there are only two known Enterprise Architecture Modelling jokes. Done properly, however, you will gain
insights into your organisation that you never thought possible and acquire the vocabulary and context to hold your own with EA practitioners. You may even find the modelling exercise interesting. The resulting consistent, unambiguous business model and lexicon can provide benefits beyond the obvious, such as a training manual, new employee orientation guide, reference manual, proof of compliance document and much, much more.

**The Practice of Enterprise Architecture**

The author developed Lightweight Enterprise Architecture (LEA) to enable a quick alignment of technology to business strategy. LEA's simple and effective framework makes it useful to a wide audience of users throughout an enterprise, coordinating resources for business requirements and facilitating optimal adoption of technology. Lightweight Enterprise Architectures provides a methodology and philosophy that organizations can easily adopt, resulting in immediate value-add without the pitfalls of traditional architectural styles. This systematic approach uses the right balance of tools and techniques to help an enterprise successfully develop its architecture. The first section of the text focuses on how enterprises deploy architecture and how architecture is an evolving discipline. The second section introduces LEA, detailing a structure that supports architecture and benefits all stakeholders. The book concludes by explaining the approach needed to put the framework into practice, analyzing deployment issues and how the architecture is involved throughout the lifecycle of technology projects and systems. This innovative resource tool provides you with a simpler, easily executable architecture, the ability to embrace a complex environment, and a framework to measure and control technology at the enterprise level.

**Cloud Enterprise Architecture**

Enterprise architecture requires an understanding of all
technologies, strategies, and data consumption throughout the enterprise. To this end, one must strive to always broaden knowledge of existing, as well as emerging trends and solutions. As a trade, this role demands an understanding beyond the specificities of technologies and vendor products

**SOA Source Book**

This textbook provides a hands-on introduction to enterprise architecture management. It guides the reader through the applications of methods and tools to typical business problems by presenting enterprise architecture frameworks and by sharing experiences from industry. The structure of the book represents the typical stages of the journey of an enterprise architect. Chapter 1 addresses the central question of what to achieve with the introduction of an enterprise architecture. Chapter 2 then introduces concepts and visualizations for business architecture that help with understanding the business. In chapter 3 the development of an application architecture is outlined, which provides transparency on information systems and their business context. Next, chapter 4 presents visual tools to analyze, improve and eventually optimize the application landscape. Chapter 5 discusses both traditional organizational as well as collaborative approaches to enterprise architecture management. Eventually, several established enterprise architecture frameworks like TOGAF, Zachmann, ArchiMate, and IAF are described in chapter 6. The book concludes with a summary and an outlook on future research potential in chapter 7. Based on their experiences through several years of teaching, the authors introduce students step-by-step to enterprise architecture development and management. Their book is intended as a guide for master classes at universities and includes lots of exercises and references for further reading.

**Enterprise Software Architecture and Design**
An Introduction to Enterprise Architecture is the culmination of several decades of experience that I have gained through work initially as an information technology manager and then as a consultant to executives in the public and private sectors. I wrote this book for three major reasons: (1) to help move business and technology planning from a systems and process-level view to a more strategy-driven enterprise-level view, (2) to promote and explain the emerging profession of EA, and (3) to provide the first textbook on the subject of EA, which is suitable for graduate and undergraduate levels of study. To date, other books on EA have been practitioner books not specifically oriented toward a student who may be learning the subject with little to no previous exposure. Therefore, this book contains references to related academic research and industry best practices, as well as my own observations about potential future practices and the direction of this emerging profession.

**Enterprise Architecture and New Generation Information Systems**

The Enterprise Architecture Management (EAM) discipline deals with the alignment of business and information systems architectures. While EAM has long been regarded as a discipline for IT managers, this book takes a different stance: It explains how top executives can use EAM to leverage their strategic planning and controlling processes, as well as how it can contribute to their sustainable competitive advantage. Based on the analysis of best practices from eight leading European companies from various industries, the book presents the crucial elements of successful EAM. It outlines what executives need to do in terms of governance, processes, methodologies, and culture in order to bring their management to the next level. Beyond this, the book points out how EAM could develop in the next decade, thus allowing today’s managers to prepare for the future architecture management.
Enterprise Architectures And Digital Administration: Planning, Design, And Assessment

This book provides practical advice on how to develop an enterprise architecture practice. The authors developed different tools and models to support organizations in implementing and professionalizing an enterprise architecture function. Coverage applies these tools and models to a number of different organizations and, as a result, will help readers avoid potential pitfalls and achieve success with enterprise architecture.

Modeling Enterprise Architecture with TOGAF

An enterprise architecture tries to describe and control an organisation’s structure, processes, applications, systems and techniques in an integrated way. The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language. Lankhorst and his co-authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from ‘as-is’ to ‘to-be’, the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures, such as performance and cost issues. The modelling language presented has been proven in practice in many real-life case studies and has been adopted by The Open Group as an international standard. So this book is an ideal
companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture.

**Enterprise Architecture for Digital Business**

A critical part of any company's successful strategic planning is the creation of an Enterprise Business Architecture (EBA) with its formal linkages. Strategic research and analysis firms have recognized the importance of an integrated enterprise architecture and they have frequently reported on its increasing value to successful companies. Enterpr

**Designing Enterprise Architecture Frameworks**

Enterprise Architecture (EA) has evolved over the past few decades into a discipline that is now embedded, as a core function, into a plethora of organisations. The goal of EA and more importantly Enterprise Systems Architecture (EsA) is to deliver ongoing alignment between the business and the technology landscape. This requires a specific set of technical and business skills and more importantly an approach (mind-set) to delivering continual value. If you work as an Architect (Enterprise, Solution or Technical), a CTO, Business Analyst or Stakeholder in delivering technology services to your organisation then this book will enhance and reinforce your tool chest. This book aims to sharpen the mind-set and addresses the following two questions; •How do you align your Technology landscape to Service your Business Operating Model? •How do you develop an ICT Strategy to meet the needs of your organisation?

**Enterprise Architecture**

Third edition of the much praised introduction and in-depth book that teaches the leading enterprise architecture modeling language ArchiMate 3. Includes explanations for many subjects that are modeled, such as
SOA/API, ESB, Bitcoin/blockchain, Infrastructure as Code, etc. Also contains a BPMN primer. With 380 diagrams.

**Enterprise Integration and Information Architecture**

This is the only book on holistic (organization-wide) enterprise architecture (EA) that integrates strategic, business, and technology planning. The approach includes detailed information on EA governance, implementation, and use, including an example case study, a new chapter on solution architecture methods, and a new chapter on the use of EA to support organizational restructuring as part of mergers and acquisitions. Written in plain language, this book is recommended for executives, managers, and staff in large, complex public and private sector organizations that are too silo’d and/or have highly dynamic operating environments. No prior knowledge on the subject is needed.

**Chess and the Art of Enterprise Architecture**

Enterprise Architecture Planning (EAP) is a high-level blueprint for data, applications, and technology that is a cost-effective long-term solution. The authors give you a common-sense approach to EAP, supported by examples of architectures, procedures, checklists, and useful guidelines.

**Pragmatic Enterprise Architecture**

Cloud Enterprise Architecture examines enterprise architecture (EA) in the context of the surging popularity of Cloud computing. It explains the different kinds of desired transformations the architectural blocks of EA undergo in light of this strategically significant convergence. Chapters cover each of the contributing architectures of EA—business, information, application, integration, security, and technology—illustrating the
current and impending implications of the Cloud on each. Discussing the implications of the Cloud paradigm on EA, the book details the perceptible and positive changes that will affect EA design, governance, strategy, management, and sustenance. The author ties these topics together with chapters on Cloud integration and composition architecture. He also examines the Enterprise Cloud, Federated Clouds, and the vision to establish the InterCloud. Laying out a comprehensive strategy for planning and executing Cloud-inspired transformations, the book: Explains how the Cloud changes and affects enterprise architecture design, governance, strategy, management, and sustenance Presents helpful information on next-generation Cloud computing Describes additional architectural types such as enterprise-scale integration, security, management, and governance architectures This book is an ideal resource for enterprise architects, Cloud evangelists and enthusiasts, and Cloud application and service architects. Cloud center administrators, Cloud business executives, managers, and analysts will also find the book helpful and inspirational while formulating appropriate mechanisms and schemes for sound modernization and migration of traditional applications to Cloud infrastructures and platforms.

Enterprise Architecture Planning

Software services are established as a programming concept, but their impact on the overall architecture of enterprise IT and business operations is not well-understood. This has led to problems in deploying SOA, and some disillusionment. The SOA Source Book adds to this a collection of reference material for SOA. It is an invaluable resource for enterprise architects working with SOA. The SOA Source Book will help enterprise architects to use SOA effectively. It explains: What SOA is How to evaluate SOA features in business terms How to model SOA How to use The Open Group Architecture Framework (TOGAF™) for SOA SOA governance This book
explains how TOGAF can help to make an Enterprise Architecture. Enterprise Architecture is an approach that can help management to understand this growing complexity.

**Architectures for Enterprise Integration**

"Regardless of the type of architecture, architecture itself is an organized accumulation of knowledge within a particular domain. While we generally conceive of its representation as a set of diagrams, containing specific notations and taxonomies of symbols and glossary terms, an architecture may actually be represented using anything that can be arranged in a pattern to record information. The earliest forms of architecture relate to architecting buildings, monuments, military disciplines, organized religion, music, storytelling, and various other forms within the arts. These early forms of architecture of course predate computer related architectures by thousands of years. That said, it is worth noting that there are a number of common elements among architectures irrespective of their relative age, such as forms of standardization, reusable structures, the accumulation of knowledge, and providing a context for understanding something. Needless to say, anyone can be an architect in a topic in which they have a deep understanding and appreciation of. While one obvious difference among architects is the amount and variety of pertinent experience, the less obvious difference is the degree to which an architect recognizes the potential forms of standardization, reusable structures, accumulation of knowledge, relationships among the components, and use of architecture as an accelerator to more rapidly understand the context and scope of a particular topic or to rapidly convey it to another. Architectures as a result must be easy to understand"--

**Understand Your Organisation - Improve Your Business**
Guide to Enterprise IT Architecture

This book provides a method to plan, develop, validate, or evolve the design of an enterprise architecture function so that it fully meets the organization’s needs. The reader will benefit from this book in two ways. First, it provides a structured overview and orientation to the subject of architecture from an architecture function perspective. Second, it guides through the process of planning, building, and operating your own architecture organization based on a generic architecture function blueprint presented in the form of a pattern language offering a structured means for navigating, contextualizing, combining, and composing the architecture function patterns. The book is structured in six chapters. Chapter 1 “Introduction” explains the starting position and objectives of the book and introduces key concepts that will be explained further in subsequent chapters. Chapter 2 “Architecture Function Pattern Language” introduces the concepts of pattern, pattern catalogue, pattern topology, and ontology and explains how these concepts are combined to form a pattern language for planning, designing, and operating an architecture function. Next, Chapter 3 “Architecture Function - Context“ introduces concepts that are crucial for understanding the challenges that an architecture function faces and presents a generic schema for the business organizations and value chain. Chapter 4 “Architecture Function - Challenge” looks at an architecture function from a black box perspective and outlines the expectations and requirements that companies place on architecture organizations. It discusses the building blocks of an architecture function, the services it provides along the enterprise value chain, and the quality attributes that enterprises expect from their functions. Chapter 5 “Architecture Function - Constitution” then shifts from a black-box perspective to a white-box perspective and outlines the generic design of an architecture function in order to realize functional
and quality-related requirements. Chapter 6 “Pattern Catalogue” eventually introduces the pattern catalogue with a total of 48 architecture function patterns. These patterns suggest designs for collaboration between the architecture function and enterprise organizations, for the elaboration and development of enterprise services along the enterprise value chain, or for aligning architecture governance with enterprise governance. The book is intended for a broad readership, including enterprise, domain, and solution architects, lecturers and students, and anyone else interested in understanding the value proposition, responsibilities, outcomes, methods, and practices of architecture functions. It introduces the basic concepts and theories needed to understand the pattern language presented and the patterns it summarizes.

**Enterprise Architecture - The Eight Fundamental Factors**

Does it seem you’ve formulated a rock-solid strategy, yet your firm still can’t get ahead? If so, construct a solid foundation for business execution—an IT infrastructure and digitized business processes to automate your company’s core capabilities. In Enterprise Architecture as Strategy: Creating a Foundation for Business Execution, authors Jeanne W. Ross, Peter Weill, and David C. Robertson show you how. The key? Make tough decisions about which processes you must execute well, then implement the IT systems needed to digitize those processes. Citing numerous companies worldwide, the authors show how constructing the right enterprise architecture enhances profitability and time to market, improves strategy execution, and even lowers IT costs. Though clear, engaging explanation, they demonstrate how to define your operating model—your vision of how your firm will survive and grow—and implement it through your enterprise architecture. Their counterintuitive but vital message: when it comes to executing your strategy, your enterprise architecture
may matter far more than your strategy itself.

**Enterprise Architecture A to Z**

This book is positioned as a rst in a series of books on enterprise architecture needed for a Master of Enterprise Architecture program, and is targeted both at university students and practitioners with a drive to increase their understanding of these elds. As an introductory book, this book aims to explore the concept of enterprise architecture. At rst glance, writing such an introductory book might seem as a straight forward task of setting up a structure and lling in “the blanks.” However, writing this book turned out to be a pleasant journey of discovery. Based on our past experiences, each of us had a clear understanding of enterprise architecture, based on several years of experience and insight in the eld. However, when we started writing this book, and each of us exposed our individual understandings, it became apparent that our understanding of the eld differed in several ways. This prompted several discussions leading to an abundance of new insights. Without exception, these discussions took place in a pleasant and open atmosphere, fueled by our shared drive for understanding and increased insight. We are now even more convinced than before, that the eld of enterprise architecture is a true multi-disciplinary profession. In the resulting book, we would like to share our insights, while also hoping to continue our discussions, now also involving you as a reader. We also realise that the journey is still far from complete. While this introductory book provides an overview of the eld of enterprise architecture from the perspective of our insights, many aspects need further re nement.

**Combining Business Process Management and Enterprise Architecture for Better Business Outcomes**

An enterprise architecture tries to describe and control
an organisation’s structure, processes, applications, systems and techniques in an integrated way. The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language. Lankhorst and his co-authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from ‘as-is’ to ‘to-be’, the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures, such as performance and cost issues. The modelling language and the other techniques presented have been proven in practice in many real-life case studies. So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture.

**Building an Enterprise Architecture Practice**

This book gathers together a critical body of knowledge on what enterprise architecture (EA) is and how it can be used to better organize the functions of systems across an enterprise for an effective business-IT alignment. The chapters provide a solid foundation for a cross-disciplinary professional practice.

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